

Ref. SAAM 18/2025

30 September 2025

Subject: Invitation to Shareholders to Propose Agenda and Nominate Directors for the 2026 Annual General

Meeting.

To: The President

The Stock Exchange of Thailand

SAAM Development Public Company Limited (the "Company") recognizes shareholders' rights and involvement, and aims to provide equitable treatment to shareholders in accordance with the principles of good corporate governance. The Company would like to invite shareholders to propose additional agenda items for the 2026 Annual General Meeting and to propose eligible persons to be elected as director in advance with

criteria and procedures as disclosed on the Company website at www.saam.co.th on Investor Relations >

Shareholders Information > Shareholder's Meeting > Year 2026 from 1st October 2025 to 31st December 2025.

For the benefit of shareholders, the Company welcomes the opportunity to clarify any questions concerning the Company in the Meeting. Shareholders are encouraged to forward questions in advance to contact@saam.co.th.

Please be informed accordingly.

Yours Sincerely,

- Mr. Podduang Kongkamee -

(Mr. Podduang Kongkamee)

Chief Executive Officer